CONTRACT MANAGEMENT

PRGX Case Study: Contract Manufacturing Suppliers

AUDIT SCENARIO

- CPG firm with co-packer production
- 22 suppliers in North America (expanded from initial 6)
- Auditable spend of £1.6 Billion

BREAKDOWNS IDENTIFIED

- Bill of Material (BOM) Quantity Errors Purchase Price
- Variance (PPV) Cost True Ups Scrap/Shrink standard
- versus actual Warehousing Charge errors
- Packaging cost overcharges Core
- Charge Credits
- Foreign Currency Translation Errors

OTHER KEY LEARNINGS

- Audit led to contract template re-write
- Validating components of bill of materials – mostly raw materials

